

Vessel Operations and Seamanship

Business Name:		ABN:
Business Address:		
Contact Person:	Phone:	Email:

THIS RISK ASSESSMENT IS APPROVED BY THE PCBU ON THIS PROJECT

Under the Work Health and Safety Regulation (WHS Regulation), a person conducting a business or undertaking (PCBU) is required to ensure that a RISK ASSESSMENT is prepared before the proposed work starts.

Full Name:		
Signature:	Title:	Date:

CLIENT OR PRINCIPAL CONTRACTOR DETAILS

Client:	SCOPE OF WORKS
Project Name:	
Project Address:	
Project Manager:	
Contact Phone:	
Date Risk Assessment supplied to Project Manager:	



RISK MATRIX									
LIKELIHOOD	INSIGNIFICANT	MINOR	MODERATE	MAJOR	CATASTROPHIC	SCORE	ACTION	HIERARCHY OF CONTROLS	
ALMOST CERTAIN	3 HIGH	3 HIGH	4 ACUTE	4 ACUTE	4 ACUTE			Elimination Remove the hazard.	
LIKELY	2 MODERATE	3 HIGH	3 HIGH	4 ACUTE	4 ACUTE	4A ACUTE	DO NOT PROCEED	Substitution Replace the hazard.	
POSSIBLE	1 LOW	2 MODERATE	3 HIGH	4 ACUTE	4 ACUTE	3H HIGH	Review before work starts.	Isolation Isolate People from the hazard	
UNLIKELY	1 LOW	1 LOW	2 MODERATE	3 HIGH	4 ACUTE	2M MODERATE	Ensure control measures in place.	Engineering Isolate the hazard	
RARE	1 LOW	1 LOW	2 MODERATE	3 HIGH	3 HIGH	1L LOW	Monitor and keep records.	Administrative Change	
								PPE	

Risk Rating & Required Action:	
4A	Stop work. The risk is intolerable. Eliminate the hazard or redesign the activity before proceeding. A Safe Work Method Statement (SWMS) or higher-level authorisation is required.
3H	Review and approve additional controls for the task parts. Senior supervisor sign-off needed.
2M	Ensure all nominated controls are in place and effective. Proceed with caution; monitor conditions.
1L	Proceed, following standard operating procedures. Monitor and keep records.

Consequence Scale:			
Consequence	People (injury/illness)	Project / Assets	Compliance / Reputation
Catastrophic	Fatality or permanent total disability	project shutdown	Significant regulator intervention; criminal prosecution
Major	Serious injury/illness (hospital > 5 days)	critical delay	Improvement notice; major media coverage
Moderate	Medical-treatment injury; lost-time > 1 day	moderate delay	Minor breach; adverse client comment
Minor	First-aid only, no lost time	negligible delay	Isolated non-conformance
Insignificant	No injury	no schedule impact	Deviation caught and corrected on site

Notes on Hierarchy of Controls:
Remember to apply controls in the preferred order shown by the coloured pyramid:

1. **Eliminate**
2. **Substitute**
3. **Isolate**
4. **Engineering**
5. **Administrative**
6. **PPE**

Always document **why** a lower-order control is accepted if elimination or substitution is not reasonably practicable.

aligned with Safe Work Australia's Managing the risk of fatigue at work (2023) and ISO 45001:2018 clauses 6–8.

JOB STEP	POTENTIAL HAZARDS	IR	CONTROL MEASURES	RR
SPECIFIC WORK STEPS	HAZARDS THAT MAY ARISE	INITIAL RISK	SPECIFIC MEASURES TO BE PUT IN PLACE TO ELIMINATE OR CONTROL THE RISKS	RESIDUAL RISK
1. Safety Leadership, Governance and WHS Duties	<ul style="list-style-type: none"> Lack of clear WHS governance structure for vessel operations and seamanship activities Officers and PCBUs not fully understanding or discharging due diligence obligations under WHS Act 2011 in a marine context Inadequate integration of Safety Management System (SMS) with WHS risk management for vessel and offshore operations Failure to allocate sufficient resources (people, time, budget) to manage maritime WHS risks No formal review of WHS performance data specific to vessel operations (e.g. mooring incidents, crew transfer near misses) Contracts and charter agreements do not clearly allocate WHS responsibilities between parties (owner, operator, client, port authority) 	4A	<ul style="list-style-type: none"> Establish and document a WHS governance framework that clearly articulates roles, responsibilities and accountabilities for vessel operations in line with WHS Act 2011 and Marine Orders Ensure Officers demonstrate due diligence by regularly verifying that appropriate resources, competent people and processes are in place for safe vessel and offshore operations Integrate the vessel Safety Management System (SMS) with the organisation's WHS management system (e.g. ISO 45001) to create a single coherent framework Include WHS obligations, consultation arrangements and incident reporting expectations in all vessel-related contracts, charters and service agreements Implement scheduled WHS governance meetings (e.g. quarterly) specifically reviewing marine risk indicators (mooring line failures, navigation near misses, gangway security issues, crew transfer events) Create and maintain a WHS legal register capturing applicable Commonwealth and state WHS legislation, maritime legislation and port authority requirements and review it annually Mandate WHS leadership training for Masters, Chief Engineers and senior shore-based managers focusing on due diligence and safety leadership behaviours Conduct periodic independent audits of marine WHS governance, including verification of compliance with WHS Act 2011, Marine Orders and AMSA guidance 	3H
2. Vessel Procurement, Design and Modification	<ul style="list-style-type: none"> Vessels procured or chartered without systematic WHS and marine safety assessment Inadequate design for anchor handling, mooring, crew transfers and Ro-Ro passenger operations (poor line layout, hazardous line leads, restricted access) Insufficient redundancy of critical systems such as steering gear, bow thrusters, bilge and ballast systems, watertight doors and navigation equipment Modifications to vessel structure or systems (e.g. gangways, transfer ladders, ballast piping, store handling arrangements) without engineering review of WHS impact Lack of ergonomic design causing manual handling risks in galley waste disposal, ship store inventory 	4A	<ul style="list-style-type: none"> Implement a formal vessel selection and acceptance process requiring documented WHS and marine safety criteria, including compliance with AMSA, class rules and relevant Australian Standards Require independent naval architect or marine engineer review of design for operations such as anchor handling, heavy weather sailing, crew transfers and ship-to-ship transfer to confirm safe arrangements Specify minimum design standards for redundancy of critical systems (dual steering gear, independent bilge and ballast pumps, UPS for navigation and communication systems) Establish a Management of Change (MoC) procedure for any vessel modifications, requiring risk assessment, engineering sign-off and update of drawings, SMS procedures and training Require ergonomic assessment of high-use work areas (galley, engine room, mooring decks, Ro-Ro decks, stores areas) to minimise manual handling and access risks Design or retrofit clear separation and traffic management plans for Ro-Ro decks and vehicle ferries, including marked pedestrian routes, physical barriers and signage Ensure vessel design supports safe ballasting/de-ballasting and bilge operations, including clearly labelled valves, remote operation where practicable and prevention of cross-contamination Mandate provision of certified access systems for water working in, over or adjacent to water (gangways, pilot ladders, work platforms) within procurement specifications 	2M

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	<p>management and engine room watchkeeping</p> <ul style="list-style-type: none"> Poor segregation of pedestrian and vehicle flows on Ro-Ro passenger ships and ferries, leading to collision and crush hazards 			
3. Navigation, Passage Planning and Restricted Waters Management	<ul style="list-style-type: none"> Inadequate voyage planning for heavy weather sailing, restricted water manoeuvring and navigation around water hazards Poor system for issuing, reviewing and complying with Master's night orders and standing orders Insufficient bridge resource management leading to loss of situational awareness during sea and anchor watch duties and offshore operations Over-reliance on electronic navigation systems without appropriate cross-checking, increasing the risk near shoals, reefs and submerged hazards Lack of standardised procedures for ferry operations and Ro-Ro passenger ship routes through congested waterways 	4A	<ul style="list-style-type: none"> Implement a formal passage planning procedure aligned with industry best practice (e.g. IMO guidelines) that mandates risk assessment for restricted waters, heavy weather and known hazards Standardise Master's standing and night orders, including requirements for call-outs, changes of course, speed reductions and visibility or traffic thresholds Adopt Bridge Resource Management (BRM) framework, including role clarity on the bridge, closed-loop communication and challenge-and-response protocols Require dual navigation verification (e.g. ECDIS plus radar or paper chart cross-checks) in restricted waters and near known water hazards, documented in the SMS Implement formal navigation risk reviews for ferry, Ro-Ro and offshore operation routes, taking into account tidal windows, traffic density, port rules and environmental zones Conduct periodic simulator or desktop exercises for Masters and watchkeepers focusing on near-miss navigation scenarios, including steering gear failure and bow thruster malfunction Ensure navigation and watchkeeping procedures explicitly reference WHS Act duties regarding risk management and fatigue control for officers on watch 	2M
4. Mooring, Anchoring and Berthing Systems	<ul style="list-style-type: none"> Inadequate system design and procedures for carry out mooring operations, leading to line break and crushing hazards Poorly engineered anchor handling and chain management systems creating uncontrolled movement or loss of anchor Lack of formal mooring risk assessments for specific berths, offshore terminals and ship-to-ship transfer operations Inconsistent use and maintenance of mooring equipment, winches, fairleads and bollards across fleet Insufficient training and competency management for personnel involved in 	4A	<p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>	2M

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	sea and anchor watch duties and operation of anchoring gear		[REDACTED]	
5. Ballast, Bilge and Stability Management	<ul style="list-style-type: none"> Inadequate procedures for ballasting and de-ballasting operations leading to compromised vessel stability or structural stress Incorrect or unauthorised operation of bilge and ballast systems causing pollution, flooding or inadvertent transfer between tanks Failure of stability management systems, including outdated stability data, poor loading calculations or ignored loading limitations Unclear controls around overboard discharges, including oily water, greywater and treated sewage, resulting in legal non-compliance Inadequate segregation between bilge, ballast and fuel systems creating contamination hazards 	4A	[REDACTED]	2M
6. Machinery, Engine Room and Critical System Management	<ul style="list-style-type: none"> Unreliable engine room watch duties and monitoring systems leading to machinery failure, fire or loss of propulsion Inadequate testing regime for steering gear, bow thrusters and emergency systems Poorly controlled maintenance program for watertight doors, bilge and fire pumps, generators and essential auxiliaries Lack of clear isolation, lockout and permit-to-work systems for high-risk maintenance on engines, propulsion and auxiliary equipment 	4A	[REDACTED]	2M

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	<ul style="list-style-type: none"> Deficient procedures for engine room alarm management and response during unmanned or reduced manning periods 		[REDACTED]	
7. Crew Competency, Training and Fatigue Management	<ul style="list-style-type: none"> Inadequate competency frameworks for seamanship tasks such as mooring, anchor handling, offshore operations and ship-to-ship transfers Insufficient training for crew transfers, water working in-over-adjacent to water, and security checks at gangways Poor fatigue risk management, especially for watchkeeping personnel and crew involved in irregular ferry or offshore schedules Lack of refresher training on emergency procedures, including heavy weather sailing, abandonment and man overboard Inconsistent induction processes for new crew, contractors and other staff unfamiliar with vessel specific risks 	4A	[REDACTED]	2M
8. Offshore Operations, Ship-to-Ship and Crew Transfer Management	<ul style="list-style-type: none"> Lack of standardised procedures for conduct offshore operations and ship-to-ship transfer operations Poorly controlled crew transfers between vessel and boat or barge, especially in adverse weather or swell Inadequate coordination with client, offshore facility or other vessel regarding roles, communications and emergency arrangements Insufficient assessment of simultaneous operations (SIMOPS) such as lifting, bunkering, crew transfer and ballasting occurring together 	4A	[REDACTED]	2M

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	<ul style="list-style-type: none"> Limited oversight of smaller support craft engaged in crew transfers or water work in-over-adjacent to water 		[REDACTED]	
9. Ro-Ro, Ferry and Passenger Operations Management	<ul style="list-style-type: none"> Inadequate control of passenger and vehicle movements during Ro-Ro passenger ship operations and ferry operation Poor communication systems for safety announcements, emergency instructions and crowd management Insufficient procedures for securing vehicles, cargo and dangerous goods on Ro-Ro decks Overloading or improper distribution of passenger and vehicle loads affecting stability and evacuation routes Failure to integrate WHS risk management with management systems for passenger handling at terminals and gangways 	4A	[REDACTED]	2M
10. Gangway Control, Access and Security Management	<ul style="list-style-type: none"> Uncontrolled access to vessel via gangway leading to security breach, unauthorised persons on board and WHS incidents Inadequate security checks at gangway to detect contraband, weapons or prohibited items Poorly managed access for contractors, stevedores and visitors unfamiliar with vessel hazards Unsafe gangway installation, maintenance or monitoring, especially in tidal or swell conditions Insufficient integration between maritime security levels (ISPS) and WHS risk controls 	3H	[REDACTED]	2M

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			[REDACTED]	
11. Working Over, In and Adjacent to Water	<ul style="list-style-type: none"> • Systemic weaknesses in planning and control of water working in-over-adjacent to water, including wharf operations and small craft use • Lack of engineering controls such as guardrails, rescue systems and fall prevention on open decks and transfer points • Inconsistent standards for personal flotation and recovery equipment across vessels and worksites • Inadequate emergency response planning for man overboard incidents during mooring, crew transfers and offshore operations • Poor coordination with shore-based emergency services for over-water rescues and medical response 	4A	[REDACTED]	2M
12. Galley, Waste and Stores Management Systems	<ul style="list-style-type: none"> • Poorly planned galley waste disposal systems causing slips, trips, falls or contamination • Inadequate segregation, storage and disposal systems for food waste, recyclables and hazardous wastes (e.g. oils, chemicals, galley cleaning agents) • Manual handling risks associated with ship store inventory management, lifting provisions and moving stores in heavy weather • Inaccurate inventory controls leading to overstocking, poor housekeeping and blocked access or egress routes • Insufficient training on waste streams that may have WHS implications (e.g. sharps, broken glass, aerosol cans) 	3H	[REDACTED]	2M
13. Emergency Preparedness, Drills and Incident Management	<ul style="list-style-type: none"> • Emergency response arrangements that do not adequately address vessel-specific risks such as heavy weather 	4A	[REDACTED]	2M

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	<p>sailing, steering loss, fire, pollution and man overboard</p> <ul style="list-style-type: none"> • Infrequent or poorly planned drills resulting in untested procedures and confused roles during real incidents • Lack of integration between onboard emergency plans, shore-based crisis management and client/port emergency arrangements • Inconsistent incident reporting and investigation practices, leading to repeated failures in vessel operations and seamanship systems • Limited learning from external marine incidents and regulatory notices relevant to vessel operations 		<p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>	
14. WHS Consultation, Reporting and Continuous Improvement	<ul style="list-style-type: none"> • Limited consultation with crew on WHS matters relating to vessel operations and seamanship • Under-reporting of hazards, near misses and minor incidents on board due to cultural or procedural barriers • Inadequate trend analysis of WHS data specific to vessel and offshore operations • Failure to update procedures, training and engineering controls in response to lessons learned • Lack of effective communication of WHS changes and safety information to all roster patterns and vessels 	3H	<p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>	2M

EMERGENCY RESPONSE – CALL 000 FOR EMERGENCIES

Ensure to have an Emergency Management Plan in place as well as adequate numbers of trained first aid staff with easy access to fully stocked first aid kits, rescue equipment, material safety data sheets, adequate access to emergency communication equipment and fire-fighting equipment suitable for all classes of fire and ignition sources.

LEGISLATIVE REFERENCES

RELEVANT LEGISLATION AND CODES OF PRACTICE. DELETE THE LEGISLATIVE REFERENCES FOR ANY STATE THAT ARE NOT APPLICABLE

Queensland & Australian Capital Territory

Work Health and Safety Act 2011
 Work Health and Safety Regulations 2011
 Legislation QLD: <https://www.worksafe.qld.gov.au/laws-and-compliance/work-health-and-safety-laws>
 Codes of Practice QLD: <https://www.worksafe.qld.gov.au/laws-and-compliance/codes-of-practice>
 Legislation ACT: <https://www.worksafe.act.gov.au/laws-and-compliance/acts-and-regulations>
 Codes of Practice ACT: <https://www.worksafe.act.gov.au/laws-and-compliance/codes-of-practice>

Victoria

Occupational Health and Safety Act 2004
 Occupational Health and Safety Regulations 2017
 Legislation VIC: <https://www.worksafe.vic.gov.au/occupational-health-and-safety-act-and-regulations>
 Codes of Practice VIC: <https://www.worksafe.vic.gov.au/compliance-codes-and-codes-practice>

New South Wales

Work Health and Safety Act 2011
 Work Health and Safety Regulations 2025
 Legislation NSW: <https://www.safework.nsw.gov.au/legal-obligations/legislation>
 Codes of Practice NSW: <https://www.safework.nsw.gov.au/resource-library/list-codes-of-practice>

Western Australia

Work Health and Safety Act 2020
 Work Health and Safety Regulations 2022
 Legislation Western Australia: <https://www.commerce.wa.gov.au/worksafe/legislation>
 Codes of Practice WA: <https://www.commerce.wa.gov.au/worksafe/codes-practice>

Northern Territory

Work Health and Safety (National Uniform Legislation) Act 2011
 Work Health and Safety (National Uniform Legislation) Regulation 2011
 Legislation NT: <https://worksafe.nt.gov.au/laws-and-compliance/workplace-safety-laws>
 Codes of Practice NT: <https://worksafe.nt.gov.au/laws-and-compliance/codes-of-practice>

Safe Work Australia Links

Law and Regulation (All States): <https://www.safeworkaustralia.gov.au/law-and-regulation>
 Model Codes of Practice: <https://www.safeworkaustralia.gov.au/resources-publications/model-codes-of-practice>

South Australia

Work Health and Safety Act 2012 (SA)
 Work Health and Safety Regulations 2012 (SA)
 Legislation for SA: <https://www.safework.sa.gov.au/resources/legislation>
 Codes of Practice for SA: <https://www.safework.sa.gov.au/workplaces/codes-of-practice#COPs>

Model Codes of Practice

- Managing noise and preventing hearing loss at work
- Confined spaces
- Labelling of workplace hazardous chemicals
- Managing risks of hazardous chemicals in the workplace
- Welding processes
- First aid in the workplace
- Managing the risk of falls at workplaces
- Hazardous manual tasks
- Managing the risk of falls in housing construction
- Managing electrical risks in the workplace
- Demolition work
- Excavation work
- Work health and safety consultation, cooperation and coordination
- Managing the work environment and facilities
- How to manage work health and safety risks
- Managing risks of plant in the workplace
- Construction work

Tasmania

Work Health and Safety Act 2012
 Work Health and Safety (Transitional and Consequential Provisions) Act 2012
 Work Health and Safety Regulations 2012
 Work Health and Safety (Transitional) Regulations 2012
 Legislation for TAS: <https://worksafe.tas.gov.au/topics/laws-and-compliance/acts-and-regulations>
 Codes of Practice for TAS: <https://worksafe.tas.gov.au/topics/laws-and-compliance/codes-of-practice>

Details of permits, licenses or access required by regulatory bodies (add or delete as required):

- Permits from local council
- Authorisation to commence work
- Any required documents.