

**Excavator Mulcher**

Business Name:		ABN:	
Business Address:			
Contact Person:	Phone:	Email:	

**THIS RISK ASSESSMENT IS APPROVED BY THE PCBU ON THIS PROJECT**

Under the Work Health and Safety Regulation (WHS Regulation), a person conducting a business or undertaking (PCBU) is required to ensure that a RISK ASSESSMENT is prepared before the proposed work starts.

Full Name:		
Signature:	Title:	Date:

**CLIENT OR PRINCIPAL CONTRACTOR DETAILS**

Client:	SCOPE OF WORKS
Project Name:	
Project Address:	
Project Manager:	
Contact Phone:	
Date Risk Assessment supplied to Project Manager:	



RISK MATRIX									
LIKELIHOOD	INSIGNIFICANT	MINOR	MODERATE	MAJOR	CATASTROPHIC	SCORE	ACTION	HIERARCHY OF CONTROLS	
ALMOST CERTAIN	3 HIGH	3 HIGH	4 ACUTE	4 ACUTE	4 ACUTE			<b>Elimination</b> Remove the hazard.	
LIKELY	2 MODERATE	3 HIGH	3 HIGH	4 ACUTE	4 ACUTE	4A ACUTE	DO NOT PROCEED	<b>Substitution</b> Replace the hazard.	
POSSIBLE	1 LOW	2 MODERATE	3 HIGH	4 ACUTE	4 ACUTE	3H HIGH	Review before work starts.	Isolation Isolate People from the hazard	
UNLIKELY	1 LOW	1 LOW	2 MODERATE	3 HIGH	4 ACUTE	2M MODERATE	Ensure control measures in place.	<b>Engineering</b> Isolate the hazard	
RARE	1 LOW	1 LOW	2 MODERATE	3 HIGH	3 HIGH	1L LOW	Monitor and keep records.	Administrative Change	
								PPE	

  

Risk Rating & Required Action:	
<b>4A</b>	Stop work. The risk is intolerable. Eliminate the hazard or redesign the activity before proceeding. A Safe Work Method Statement (SWMS) or higher-level authorisation is required.
<b>3H</b>	Review and approve additional controls before task starts. Senior supervisor sign-off needed.
<b>2M</b>	Ensure all nominated controls are in place and effective. Proceed with caution; monitor conditions.
<b>1L</b>	Proceed, following standard operating procedures. Monitor and keep records.

  

Consequence Scale:			
Consequence	People (injury/illness)	Project / Assets	Compliance / Reputation
<b>Catastrophic</b>	Fatality or permanent total disability	project shutdown	Significant regulator intervention; criminal prosecution
<b>Major</b>	Serious injury/illness (hospital > 5 days)	critical delay	Improvement notice; major media coverage
<b>Moderate</b>	Medical-treatment injury; lost-time > 1 day	moderate delay	Minor breach; adverse client comment
<b>Minor</b>	First-aid only, no lost time	negligible delay	Isolated non-conformance
<b>Insignificant</b>	No injury	no schedule impact	Deviation caught and corrected on site

  

**Notes on Hierarchy of Controls:**  
Remember to apply controls in the preferred order shown by the coloured pyramid:

1. **Eliminate**
2. **Substitute**
3. **Isolate**
4. **Engineering**
5. **Administrative**
6. **PPE**

Always document **why** a lower-order control is accepted if elimination or substitution is not reasonably practicable.

*aligned with Safe Work Australia's Managing the risk of fatigue at work (2023) and ISO 45001:2018 clauses 6–8.*

JOB STEP	POTENTIAL HAZARDS	IR	CONTROL MEASURES	RR
SPECIFIC WORK STEPS	HAZARDS THAT MAY ARISE	INITIAL RISK	SPECIFIC MEASURES TO BE PUT IN PLACE TO ELIMINATE OR CONTROL THE RISKS	RESIDUAL RISK
1. Procurement and Design Selection	<ul style="list-style-type: none"> <li>• Selection of excavator and forest mulcher attachment that are not compatible in size, weight, hydraulic capacity or duty cycle, increasing likelihood of structural failure or loss of control</li> <li>• Procurement decisions driven solely by cost without considering WHS performance, safety features or reliability of supplier support</li> <li>• Lack of consideration of Australian Standards, manufacturer recommendations and WHS Act 2011 general duty of care requirements during specification and purchase</li> <li>• Inadequate assessment of guarding, debris containment, operator protection and emergency stop provisions on mulcher attachment</li> <li>• Failure to obtain or review technical documentation, load charts and stability data before purchase or hire</li> </ul>	High	<ul style="list-style-type: none"> <li>• Establish a formal plant procurement procedure that requires WHS review and sign-off (by WHS advisor and competent engineer or mechanic) before purchasing or hiring any excavator or forest mulcher attachment</li> <li>• Specify minimum safety requirements for excavator and mulcher in procurement documents, including compliance with relevant Australian Standards, manufacturer compatibility, rated capacity, hydraulic flow and pressure, guarding and operator protective structure</li> <li>• Require suppliers to provide written confirmation of compatibility between specific excavator model and mulcher attachment (including quick hitch type, hydraulic requirements and maximum permitted mulcher mass and centre of gravity)</li> <li>• Include evaluation of safety features in purchasing decisions, such as FOPS/ROPS cabins, guarding against falling debris, emergency stop locations, lock-out capability and hose burst protection</li> <li>• Ensure all technical manuals, load charts, maintenance schedules and risk information are supplied and stored in a controlled document management system accessible to operators, supervisors and maintenance personnel</li> <li>• Incorporate safety performance, incident history and WHS management capability of suppliers into vendor pre-qualification and selection criteria</li> </ul>	Medium
2. Organisational WHS Governance and Legislative Compliance	<ul style="list-style-type: none"> <li>• Lack of clear allocation of WHS duties under WHS Act 2011 for persons conducting a business or undertaking (PCBU), officers, workers and contractors in relation to excavator mulcher operations</li> <li>• Inadequate WHS policy to work addressing high-risk plant, forestry mulching activities and remote or rugged worksites</li> <li>• Poor consultation mechanisms resulting in limited worker input to risk management, leading to unidentified hazards and impractical procedures</li> <li>• Failure to implement and review a formal risk management process specific to excavator mulchers, contrary to WHS Regulation requirements for plant and high-risk work</li> <li>• Insufficient due diligence by officers to ensure resources and systems are in</li> </ul>	High	<ul style="list-style-type: none"> <li>• Develop and implement a WHS governance framework that clearly defines roles, responsibilities and accountabilities for excavator mulcher operations in line with WHS Act 2011 and relevant state regulations</li> <li>• Ensure officers demonstrate due diligence by regularly reviewing mulching operations, receiving WHS performance reports, and verifying that adequate resources are provided for plant, training and supervision</li> <li>• Implement a documented plant-specific risk management procedure that includes hazard identification, risk assessment, control implementation and periodic review for excavator mulchers and forest operations</li> <li>• Establish formal consultation arrangements (toolbox talks, safety committees, pre-start meetings) to involve operators, maintenance staff and supervisors in reviewing mulcher-related risks and control measures</li> <li>• Integrate excavator mulcher risk controls into the organisation's WHS policy, including commitments to safe design, hierarchy of control, competent supervision and continual improvement</li> <li>• Conduct regular internal audits and management reviews of compliance with WHS Act and Regulations in relation to plant, remote work, noise, vibration and hazardous manual tasks associated with mulching</li> </ul>	Medium

JOB STEP	POTENTIAL HAZARDS	IR	CONTROL MEASURES	RR
SPECIFIC WORK STEPS	HAZARDS THAT MAY ARISE	INITIAL RISK	SPECIFIC MEASURES TO BE PUT IN PLACE TO ELIMINATE OR CONTROL THE RISKS	RESIDUAL RISK
	place to manage risks associated with excavators and mulcher attachments			
3. Contracting, Outsourcing and Supplier Management	<ul style="list-style-type: none"> <li>Engagement of contractors or hire companies that lack adequate WHS systems for high-risk forestry mulching operations</li> <li>Ambiguity over control of the worksite and plant when excavators and mulcher attachments are hired with or without operators, leading to gaps in risk management</li> <li>Inadequate pre-qualification of contractors in relation to plant maintenance, operator competency and incident management</li> <li>Poor communication of site-specific hazards and client WHS requirements to contractors using excavator mulchers</li> <li>Subcontractor pressure to prioritise productivity over safe work practices, leading to risk-taking behaviour</li> </ul>	High	<ul style="list-style-type: none"> <li>Implement a formal contractor management process that includes WHS pre-qualification for all suppliers providing excavator mulcher plant or services</li> <li>Define and document PCBUs relationships and responsibilities in contracts, including who controls the worksite, who controls the plant and how WHS duties will be shared and coordinated</li> <li>Require contractors to provide evidence of plant compliance, maintenance records, operator licences/VOCs, insurance and WHS procedures specific to forestry mulching</li> <li>Include explicit WHS performance requirements and right-of-access for audits and inspections within contractual terms for mulching work</li> <li>Conduct joint pre-start meetings with contractors to communicate site-specific hazards (terrain, overhead lines, underground services, public interface, environmental constraints) and agree on control measures</li> <li>Monitor contractor performance through site inspections, review of incident reports and periodic WHS performance meetings, taking corrective action or suspending work if unsafe systems are observed</li> </ul>	Medium
4. Planning, Site Assessment and Job Design	<ul style="list-style-type: none"> <li>Inadequate pre-planning of vegetation management tasks, resulting in excavator mulcher being used on unsuitable terrain slopes or ground conditions</li> <li>Failure to identify proximity to public roads, utilities, buildings, waterways and high-consequence assets that may be impacted by flying debris or machine roll-over</li> <li>Poor consideration of access and egress routes for heavy plant, including emergency access for rescue and medical response</li> <li>Lack of formal process to define safe work zones, exclusion zones and interface with other workers or machinery on forestry or construction sites</li> <li>Insufficient planning for environmental factors such as bushfire risk, extreme</li> </ul>	High	<p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>	Medium

JOB STEP	POTENTIAL HAZARDS	IR	CONTROL MEASURES	RR
SPECIFIC WORK STEPS	HAZARDS THAT MAY ARISE	INITIAL RISK	SPECIFIC MEASURES TO BE PUT IN PLACE TO ELIMINATE OR CONTROL THE RISKS	RESIDUAL RISK
	weather, dust and noise impacts to neighbours or public			
5. Plant Registration, Documentation and Configuration Control	<ul style="list-style-type: none"> <li>Missing or outdated plant risk assessments, manuals, data plates and configuration records for excavator and forest mulcher attachment</li> <li>Changes to plant (such as different quick-hitch, guarding, hydraulic modifications or forestry guarding kits) not documented, assessed or approved</li> <li>Failure to maintain a current inventory of excavators, mulcher heads and associated attachments, leading to uncontrolled mixing and mismatching</li> <li>Lack of formal plant registration or notification where required under state WHS Regulations</li> <li>Inadequate management of safety critical information, such as maximum mulcher speed, pressure settings and balancing requirements</li> </ul>	High	[REDACTED]	Low
6. Training, Competency and Verification of Competency	<ul style="list-style-type: none"> <li>Operators using excavator mulchers without formal training in excavator operation and specific mulcher attachment risks</li> <li>Inconsistent competency between direct employees, labour hire and contractor operators, leading to variable safety performance</li> <li>No structured Verification of Competency (VOC) program to confirm skills remain current and aligned to company procedures and site hazards</li> <li>Limited supervisor understanding of mulcher-specific hazards, reducing their ability to identify unsafe practices</li> <li>Inadequate training on WHS obligations, emergency procedures, communication protocols and fatigue management for remote or extended operations</li> </ul>	High	[REDACTED]	Medium

JOB STEP	POTENTIAL HAZARDS	IR	CONTROL MEASURES	RR
SPECIFIC WORK STEPS	HAZARDS THAT MAY ARISE	INITIAL RISK	SPECIFIC MEASURES TO BE PUT IN PLACE TO ELIMINATE OR CONTROL THE RISKS	RESIDUAL RISK
7. Operating Procedures and Safe Systems of Work	<ul style="list-style-type: none"> <li>Absence of documented procedures and guidance for safe use of excavator mulcher in different environments (forestry, roadside, easements, steep slopes)</li> <li>Operators relying on informal practices or previous employer habits that may not align with current risk controls or site conditions</li> <li>Procedures not adequately addressing set-up of exclusion zones, communications, machine isolation and interaction with other plant or workers</li> <li>Failure to consider limitations of the mulcher attachment, including maximum material size, type and moisture content, leading to overloading or misuse</li> <li>Infrequent review of procedures following incidents, changes in equipment or regulatory updates</li> </ul>	High	[REDACTED]	Medium
8. Maintenance, Inspection and Reliability Management	<ul style="list-style-type: none"> <li>Failure of critical components such as mulcher rotor, bearings, drive belts, hydraulic hoses or quick couplers due to inadequate maintenance systems</li> <li>Unplanned breakdowns in operation on sloping areas increasing risk of environmental release, fire or secondary incidents</li> <li>Inconsistent application of pre-use inspections, leading to operation with damaged guarding, missing bolts or worn cutting tools</li> <li>Use of non-approved parts or modifications that compromise structural integrity or safety performance</li> <li>Maintenance tasks undertaken by untrained personnel without formal procedures or isolation processes</li> </ul>	High	[REDACTED]	Medium
9. Engineering Controls, Guarding and Cabin Protection	<ul style="list-style-type: none"> <li>Insufficient guarding on the forest mulcher head leading to ejection of rocks, timber and metal fragments with</li> </ul>	High	[REDACTED]	Low

JOB STEP	POTENTIAL HAZARDS	IR	CONTROL MEASURES	RR
SPECIFIC WORK STEPS	HAZARDS THAT MAY ARISE	INITIAL RISK	SPECIFIC MEASURES TO BE PUT IN PLACE TO ELIMINATE OR CONTROL THE RISKS	RESIDUAL RISK
	<p>potential to strike the cabin or bystanders</p> <ul style="list-style-type: none"> <li>• Cabins not fitted with appropriate FOPS/ROPS or forestry guarding to withstand flying debris and falling branches</li> <li>• Poorly designed or maintained guards that are easily removed or bypassed, reducing protection over time</li> <li>• Hydraulic failures without hose burst protection or load-holding valves, increasing risk of uncontrolled movement of attachment</li> <li>• Emergency stop controls not clearly identified, accessible or functional from operator position</li> </ul>		[REDACTED]	
10. Traffic Management, Public Interface and Exclusion Zones	<ul style="list-style-type: none"> <li>• Excavator mulcher operating near public roads, tracks or recreation areas without effective separation from pedestrians or vehicles</li> <li>• Inadequate definition and enforcement of exclusion zones for flying debris, leading to injuries to workers, contractors or members of the public</li> <li>• Interaction between excavator mulcher and other mobile plant on shared work faces, increasing collision risk</li> <li>• Poor signage and lack of spotters where visibility is restricted by dense vegetation, topography or weather</li> <li>• Uncontrolled public entry into remote forestry work areas due to absence of barriers or communication</li> </ul>	High	[REDACTED]	Medium
11. Environmental and Fire Risk Management	<ul style="list-style-type: none"> <li>• Mulcher attachment generating sparks or hot material that can ignite vegetation, especially in high fire danger conditions</li> <li>• Hydraulic or fuel leaks leading to soil and water contamination in sensitive forest or riparian environments</li> </ul>	High	[REDACTED]	Medium

JOB STEP	POTENTIAL HAZARDS	IR	CONTROL MEASURES	RR
SPECIFIC WORK STEPS	HAZARDS THAT MAY ARISE	INITIAL RISK	SPECIFIC MEASURES TO BE PUT IN PLACE TO ELIMINATE OR CONTROL THE RISKS	RESIDUAL RISK
	<ul style="list-style-type: none"> <li>Dust, noise and debris impacting nearby communities, wildlife or protected areas</li> <li>Inadequate planning for work in high fuel load areas or during total fire ban periods</li> <li>Lack of integration between environmental approvals/requirements and WHS risk controls for mulching operations</li> </ul>		[REDACTED]	
12. Fatigue, Remote Work and Health Management	<ul style="list-style-type: none"> <li>Extended operating hours and monotonous mulching work leading to operator fatigue and reduced vigilance</li> <li>Remote or isolated work locations increasing response time in emergencies and compounding health risks</li> <li>Exposure to whole-body vibration, noise and poor cab ergonomics contributing to long term musculoskeletal disorders and hearing loss</li> <li>Limited access to amenities, rest breaks, shade and drinking water affecting worker wellbeing and decision-making</li> <li>Insufficient systems to identify and manage fitness for work risks, including fatigue, medical conditions and substance use</li> </ul>	High	[REDACTED]	Medium
13. Emergency Preparedness and Incident Management	<ul style="list-style-type: none"> <li>Inadequate planning for foreseeable emergencies such as plant roll-over, fire, serious injury from flying debris or entrapment in vegetation</li> <li>Lack of rescue equipment or trained personnel on or near remote mulching sites</li> </ul>	High	[REDACTED]	Medium

JOB STEP	POTENTIAL HAZARDS	IR	CONTROL MEASURES	RR
SPECIFIC WORK STEPS	HAZARDS THAT MAY ARISE	INITIAL RISK	SPECIFIC MEASURES TO BE PUT IN PLACE TO ELIMINATE OR CONTROL THE RISKS	RESIDUAL RISK
	<ul style="list-style-type: none"> <li>• Delayed emergency response due to poor location information, communication failures or difficult terrain</li> <li>• Incidents not reported, investigated or analysed systematically, leading to repeated failures</li> <li>• Confusion over roles and authority during emergencies when multiple PCBUs are present</li> </ul>		[REDACTED]	
14. Monitoring, Audit and Continuous Improvement	<ul style="list-style-type: none"> <li>• Risk controls for excavator mulcher operations degrading over time due to complacency, production pressure or organisational change</li> <li>• Lack of systematic monitoring of leading indicators such as pre-start completion, defect close-out times or training currency</li> <li>• Audits and inspections focusing only on paperwork rather than actual field practices and behavior</li> <li>• Failure to incorporate regulatory updates, industry guidance or manufacturer safety into existing systems</li> <li>• Inadequate feedback loops from incidents, near misses and worker suggestions into management decision-making</li> </ul>	Med	[REDACTED]	Low

**EMERGENCY RESPONSE – CALL 000 FOR EMERGENCIES**

Ensure to have an Emergency Management Plan in place as well as adequate numbers of trained first aid staff with easy access to fully stocked first aid kits, rescue equipment, material safety data sheets, adequate access to emergency communication equipment and fire-fighting equipment suitable for all classes of fire and ignition sources.

**LEGISLATIVE REFERENCES**

RELEVANT LEGISLATION AND CODES OF PRACTICE. DELETE THE LEGISLATIVE REFERENCES FOR ANY STATE THAT ARE NOT APPLICABLE

**Queensland & Australian Capital Territory**

Work Health and Safety Act 2011  
 Work Health and Safety Regulations 2011  
 Legislation QLD: <https://www.worksafe.qld.gov.au/laws-and-compliance/work-health-and-safety-laws>  
 Codes of Practice QLD: <https://www.worksafe.qld.gov.au/laws-and-compliance/codes-of-practice>  
 Legislation ACT: <https://www.worksafe.act.gov.au/laws-and-compliance/acts-and-regulations>  
 Codes of Practice ACT: <https://www.worksafe.act.gov.au/laws-and-compliance/codes-of-practice>

**Victoria**

Occupational Health and Safety Act 2004  
 Occupational Health and Safety Regulations 2017  
 Legislation VIC: <https://www.worksafe.vic.gov.au/occupational-health-and-safety-act-and-regulations>  
 Codes of Practice VIC: <https://www.worksafe.vic.gov.au/compliance-codes-and-codes-practice>

**New South Wales**

Work Health and Safety Act 2011  
 Work Health and Safety Regulations 2025  
 Legislation NSW: <https://www.safework.nsw.gov.au/legal-obligations/legislation>  
 Codes of Practice NSW: <https://www.safework.nsw.gov.au/resource-library/list-codes-of-practice>

**Western Australia**

Work Health and Safety Act 2020  
 Work Health and Safety Regulations 2022  
 Legislation Western Australia: <https://www.commerce.wa.gov.au/worksafe/legislation>  
 Codes of Practice WA: <https://www.commerce.wa.gov.au/worksafe/codes-practice>

**Northern Territory**

Work Health and Safety (National Uniform Legislation) Act 2011  
 Work Health and Safety (National Uniform Legislation) Regulation 2011  
 Legislation NT: <https://worksafe.nt.gov.au/laws-and-compliance/workplace-safety-laws>  
 Codes of Practice NT: <https://worksafe.nt.gov.au/laws-and-compliance/codes-of-practice>

**Safe Work Australia Links**

Law and Regulation (All States): <https://www.safeworkaustralia.gov.au/law-and-regulation>  
 Model Codes of Practice: <https://www.safeworkaustralia.gov.au/resources-publications/model-codes-of-practice>

**South Australia**

Work Health and Safety Act 2012 (SA)  
 Work Health and Safety Regulations 2012 (SA)  
 Legislation for SA: <https://www.safework.sa.gov.au/resources/legislation>  
 Codes of Practice for SA: <https://www.safework.sa.gov.au/workplaces/codes-of-practice#COPs>

**Model Codes of Practice**

- Managing noise and preventing hearing loss at work
- Confined spaces
- Labelling of workplace hazardous chemicals
- Managing risks of hazardous chemicals in the workplace
- Welding processes
- First aid in the workplace
- Managing the risk of falls at workplaces
- Hazardous manual tasks
- Managing the risk of falls in housing construction
- Managing electrical risks in the workplace
- Demolition work
- Excavation work
- Work health and safety consultation, cooperation and coordination
- Managing the work environment and facilities
- How to manage work health and safety risks
- Managing risks of plant in the workplace
- Construction work

**Tasmania**

Work Health and Safety Act 2012  
 Work Health and Safety (Transitional and Consequential Provisions) Act 2012  
 Work Health and Safety Regulations 2012  
 Work Health and Safety (Transitional) Regulations 2012  
 Legislation for TAS: <https://worksafe.tas.gov.au/topics/laws-and-compliance/acts-and-regulations>  
 Codes of Practice for TAS: <https://worksafe.tas.gov.au/topics/laws-and-compliance/codes-of-practice>

Details of permits, licenses or access required by regulatory bodies (add or delete as required):

- Permits from local council
- Authorisation to commence work
- Any required documents.