

Necessary Precautions W	hen Dealing With Foreign I	nvestors Risk Assessment	
Business Name:		ABN:	
Business Address:			
Contact Person:	Phone:	Emai	
THIS RISK ASSESSM	MENT IS APPROVED BY THE PC	BU OF THE PROJECT	
Under the Work Health and Safety Regulation (WHS Regulation), a pis prepared before the proposed work starts.	person conducting a busine or un	ndertaking PCBU required to ensur	re that a RISK ASSESSMENT
Full Name:			
Signature:		ritle:	Date:
CL	OR PRI. CIL L. CO. TRACTOR	DETAILS	
Client:		SCOPE OF	WORKS
Project Name:			
Project Address:			
Project Manager:			
Contact Phone:			
Date Risk Assessment supplied to Project Iv.			

Version 2.5 Authorised by Review # Review Date:



RISK MATRIX LIKELIHOOD INSIGNIFICANT MINOR MODERATE MAJOR CATASTROPHIC HIERARCHY OF CONTROLS SCORE ACTION Elimination ALMOST 3 HIGH 3 HIGH 4 4 ACUTE ACUTE ACUTE **CERTAIN** Remove the hazard. Substitution 4 4 DO NOT Replace the hazard. LIKELY **MODERATE** HIGH HIGH ACUTE ACUTE ACUTE ROCEED Isolation Isolate People from the hazard 2 3 4 3H Rev before POSSIBLE MODERATE ACUTE ACUTE LOW HIGH HIGH. work Engineering Isolate the l/Acchanich. Ensure control 2 3 2M istrativ UNLIKELY measures in LOW LOW MODERATE HIGH ACU RATE е place. Chang 2 MODERATE 3 HIGH 1L Monitor and RARE LOW LOW LOW keep records.

Risk Rating & Required Action:

4A	Stop work. The risk is intolerable,	minate the hazard	redesign the activity before proceeding. A Safe Work
	Method Statement (SWMS) or hime	er-level authorisation	is required.
3H	Review and approve additional c	role 'ask	arts. Senior supervisor sign-off needed.
2M	Ensure all nominated controls are in-	prace and effective	Proceed with caution; monitor conditions.
1L	Proceed, following standard operating	ig procedure //oni	itor and keep records.

Consequence Scale:

Consequence	People (injury/illness)	Project / Assets	Compliance / Reputation
Catastrophic	Fatality or permanent total disability	project shutdown	Significant regulator intervention; criminal prosecution
Major	Serious injury/illness (hospital > 5 days)	critical delay	Improvement notice; major media coverage
Moderate	Medical-treatment injury; lost-time > 1 day	moderate delay	Minor breach; adverse client comment
Minor	First-aid only, no lost time	negligible delay	Isolated non-conformance
Insignificant	No injury	no schedule impact	Deviation caught and corrected on site

Notes on Hierarchy of Controls:

Remember to apply controls in the preferred order shown by the coloured pyramid:

- 1. Eliminate
- Substitute
- 3. Isolate
- 4. Engineering
- 5. Administrative
- 6. PPE

Always document **why** a lower-order control is accepted if elimination or substitution is not reasonably practicable.

aligned with Safe Work Australia's Managing the risk of fatigue at work (2023) and ISO 45001:2018 clauses 6–8.



JOB STEP	POTENTIAL HAZARDS	IR	CONTROL MEASURES	RR
SPECIFIC WORK STEPS	HAZARDS THAT MAY ARISE	INITIAL RISK	SPECIFIC MEASURES TO BE PUT IN PLACE TO ELIMINATE OR CONTROL THE RISKS	RESIDUAL RISK
1. Preparation	Incomplete documentation, Inaccurate data interpretation	ЗН	 Ensure all necessary documentation and legal regressments are collected and reviewed. Utilize reliable data verification methods to crosscheck all provided information. Conduct a thorough review process by a condary financial expert. Implement a checklist to cover all necessary occurrentation. Train staff on key documentation and data requirements before starting interaction. Use document management statems to organize and train documents. Appoint a design of a margine to research completeness. Regularly and document on for a mission information. Engage a legal advisor overify completic with local regulations. Assionable of the content of the complete of the superpopriately. 	2M
2. Initial Meeting Setup	Communication barriers Cultural misunderstandings	3)	 Arrang tran action success if necessary to ensure clear communication. Thedu meet as at mutually agreeable times considering different time zones. Train a members on cultural awareness and sensitivity. Ise professional interpreters for complex negotiations. Prepare culturally informative materials for team members. Utilize video conferencing that supports real-time translation. Develop a system for reporting and addressing communication issues. Engage a cultural liaison familiar with the foreign investor's culture. Offer cultural sensitivity workshops for all involved parties. Review and approve all communications by a senior team member. 	1L
3. Conducting Risk Assessments	Inadequate risk identification, Potential for biased assessments	4A	 Implement a diverse review panel to mitigate bias. Ensure all known risks are logged using comprehensive risk management software. Regularly update risk registers with new information as it becomes available. Train assessors on unbiased and comprehensive risk assessment protocols. Employ external auditors to periodically review risk assessment processes. Cross-verify risk inputs with industry benchmarks. Develop clear guidelines and checklists for risk identification. Encourage a culture of transparency and inclusivity in risk assessments. 	2M



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			- Establish regular feedback loops to improve the risk identification process.	
			- Ensure all identified risks are formally acknowledged by management.	
4. Negotiation Phases	Misunderstandings over terms, Failure to reach agreements	4A		2M
5. Document Analysis	Overlooking key clauses, Misinterpretation of contractual language	ЗН		1L
6. Legal Compliance Checks	Overlapping jurisdiction laws, Non- compliance with local regulations	4A		1 L



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7. Financial Evaluation	Incorrect valuation of investments, Inaccurate financial projections	4A		2M
8. Communication Strategy	Information leaks, Miscommunication	3H		2M
Cultural Exchange Program	Cultural insensitivity, Breakdown in relationships	3H		1L



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10. Resilience Planning	Unforeseen market changes, Operational disruptions	4A		2M
11. Internal Audit	Lapses in oversight, Non-compliance identification	3H		1L



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12. Investor Relationship Management	Mismanagement of investor relations, Investor dissatisfaction	ЗН		2M
13. Strategic Planning	Misalignment of strategic goals, Ineffective strategic initiatives	4A		2M
14. Compliance Training	Inconsistent regulation adherence, Lack of awareness	ЗН		1L



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15. Closing Transactions	Transaction errors, Security breaches	ЗН		2M
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EMERGENCY RESPONSE – CALL 000 FOR EMERGENCIES

Ensure to have an Emergency Management Plan in place as well as adequate numbers of trained first aid staff with easy access to fully stocked first aid kits, rescue equipment, material safety data sheets, adequate access to emergency communication equipment and fire-fighting equipment suitable for all classes of fire and ignition sources.

LEGISLATIVE REFERENCES

RELEVANT LEGISLATION AND CODES OF PRACTICE. DELETE THE LEGISLATIVE REFERENCES. ANY STATE OF AT ARE NOT APPLICABLE.

Queensland & Australian Capital Territory

Work Health and Safety Act 2011

Work Health and Safety Regulations 2011

 $\underline{\textbf{Legislation QLD:}} \ \underline{\textbf{https://www.worksafe.qld.gov.au/laws-and-compliance/work-health-and-safety-laws}}$

Codes of Practice QLD: https://www.worksafe.qld.gov.au/laws-and-compliance/codes-of-practice Legislation ACT: https://www.worksafe.act.gov.au/laws-and-compliance/acts-and-regulations

Codes of Practice ACT: https://www.worksafe.act.gov.au/laws-and-compliance/codes-of-practice

New South Wales

Work Health and Safety Act 2011

Work Health and Safety Regulations 2017

Legislation NSW: https://www.safework.nsw.gov.au/legal-obligations/legislations/

Codes of Practice NSW: https://www.safework.nsw.gov.au/resource-library/lis > odes-oi racti

Northern Territory

Work Health and Safety (National Uniform Legislation) Act 2011

Work Health and Safety (National Uniform Legislation) Regulation 201

Codes of Practice NT: https://worksafe.nt.gov.au/f

South Australia

Work Health and Safety Act 2012 (SA)

Work Health and Safety Regulations 2012 (SA)

Legislation for SA: https://www.safework.sa.gov.au/resources/legislation

Codes of Practice for SA: https://www.safework.sa.gov.au/work_aces/codes-of-practice#COPs

Tasmania

Work Health and Safety Act 2012

Work Health and Safety (Transitional and Consequential Provisions) Act 2012

Work Health and Safety Regulations 2012

Work Health and Safety (Transitional) Regulations 2012

Legislation for TAS: https://worksafe.tas.gov.au/topics/laws-and-compliance/acts-and-regulations

Codes of Practice for TAS: https://worksafe.tas.gov.au/topics/laws-and-compliance/codes-of-practice

Details of permits, licenses or access required by regulatory bodies (add or delete as required):

- Permits from local council
- Authorisation to commence work
- Any required documents.

Victoria

Occupational Health at Safety Act 34

Occupational Health and affety gulations 2017

Legis on VIC: https://www.ssafe.vic.gov.au/occupational-health-and-safety-act-and-

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tes of actice VIC attps://www.worksafe.vic.gov.au/compliance-codes-and-codes-practice

Western Australia

Work Health and Safety Act 2020

Work Health and Safety Regulations 2022

Legislation Western Australia: https://www.commerce.wa.gov.au/worksafe/legislation

Codes of Practice WA: https://www.commerce.wa.gov.au/worksafe/codes-practice

Safe Work Australia Links

Law and Regulation (All States): https://www.safeworkaustralia.gov.au/law-and-regulation Model Codes of Practice: https://www.safeworkaustralia.gov.au/resources-publications/model-codes-of-practice

Model Codes of Practice

- Managing noise and preventing hearing loss at work
- Confined spaces
- Labelling of workplace hazardous chemicals
- Managing risks of hazardous chemicals in the workplace
- Welding processes
- First aid in the workplace
- Managing the risk of falls at workplaces
- Hazardous manual tasks
- Managing the risk of falls in housing construction
- Managing electrical risks in the workplace
- Demolition work
- Excavation work
- Work health and safety consultation, cooperation and coordination
- Managing the work environment and facilities
- How to manage work health and safety risks
- Managing risks of plant in the workplace
- Construction work